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UBCHEA ARCHIVES
COLLEGE FILES

Yenching
Corr's.
Avann, Orpha C.
1922-1928

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April 28, 1922

Mrs. J. M. Avann,
4949 Indiana Avenue,
Chicago, Illinois.

My dear Mrs. Avann:

It gives me great pleasure to inform you that at the Annual Meeting of the Trustees of Peking University, held on April 11, 1922, you were elected a member of the Board of Trustees, the term to expire in 1923.

Faithfully yours,

Secretary

EMN
JL

Northwestern Branch

CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.
MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.



RECEIVED
UNIVERSITIES

JUL 9 1928

JOINT OFFICE

July 3, 1923.

My Dear Mr. Moss:

I received a few days ago the minutes of the Finance, Property and Investment Committee meeting held on June 19th. There is no special ~~very~~ urgent reason for my writing, but I am doing so simply to express my humble opinion about one or two matters and to ask a question or two. All are unimportant, but I am doing it for my own satisfaction.

The question regarding a consulting engineer is one in which I am much interested. Yenching Committee cordially voted to co-operate in this item of expense not knowing just what the cost would be. I note that it is going to run into a pretty large figure, but I still think that this investment will be a wise one and doubtless will be an economical one in the end. I am therefore very glad that the trustees have employed a firm for this work.

I have been especially interested in the color scheme. I was quite distressed while I was in Peking over some ideas concerning it, but approve the action of the Property Committee in authorizing the red columns for the dormitories, but in general to conform to the color scheme outlined by Murphy, McGill and Hamlin. Mr. Gibb is a very fine man and a careful economical builder, but he has no idea nor taste so far as colors are concerned. Mr. Hill, the architect on the ground also is a fine old gentleman and can do well at working out details of the various buildings, but he should not be trusted to plan in a larger way. I had not heard of his loss by fire. I would be interested to know something about that.

I want to commend the committee for holding the field to the sketches made for the dormitories. I felt quite keenly that our dormitories were not going to be in keeping with the other buildings that Mr. Gibbs and Mr. Hill were inclined to cheapen them too much. At our meeting in the spring we voted to take care of some of the details which will add to their appearance. I would be unfavorable of course, to the elaborate buildings that some of the colleges are putting up, especially the dormitories, but surely we do not want to put in more inexpensive dormitories than we have planned.

The minutes do not state what the gift of Cyrus C. Lowe of Tientsin and his friends was. I would be interested to know. However, none of this is of sufficient importance to require an answer from you.

We have such a wonderful opportunity it seems to me in this university if we can develop its departments and strengthen its faculty as the need requires and such a choice site for such a

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school, that I have been exceedingly desirous that every step be one which would contribute to the ideal that we have before us.

Very cordially yours,

Cyprian C. Adams.

Mr. L. B. Moss,
150 Fifth Ave.,
New York City.

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Missell YC
July 9, 1923.

Mrs. J. M. Avann,
4949 Indiana Avenue,
Chicago, Illinois.

My dear Mrs. Avann:

Thank you very much for your kind letter of July 3. It is fine to have the expression of opinion that you have sent us, and we appreciate it very much. I think when the actual motion was taken with regard to the Consulting Engineer, in the meeting of the Yenching Committee, that the statement as to the probable amount was mentioned. We thought then that it would run between eight and nine thousand dollars, of which the Yenching Committee agreed to pay one-third. I am hoping that the cost will not be quite so much, but this is a matter that the future alone can settle. I am very certain that it is the wisest kind of a move if we are going to be at all satisfied with the results that we want to secure.

I was very much interested to have your comments on the color scheme. It confirms exactly what I have been feeling, but what I could not be certain of, not knowing the elements in the case.

So far as Mr. Hill's loss by fire is concerned, I may say that the house in which he was living was destroyed about three o'clock one morning, they think, by fire. He escaped with his life, but was unable to take any of his effects with him, losing practically all of his clothes and all of his valued books and other possessions that he had there with him. The Trustees voted to follow the recommendations of the Managers in the matter of some reimbursement to him, and the Managers have paid him a thousand dollars Mexican. This I think will not cover the cost of the articles he lost, to say nothing of the sentimental value of many of his things, but it should help him materially.

The question of the dormitories is one of the instances where we are so far away that it is difficult to know just what to do. The Trustees, however, are quite definite that they do not wish to do anything that will in any way spoil the appearance of the outlay of the buildings. The gift of Mr. Lowe was in connection with the purchase of cement for construction work, in which he was able to be of considerable assistance. He

Mrs. J. M. Avann

- 2 -

July 9, 1923.

and his colleagues secured a reduction in the cost of the cement with the understanding that they were to receive a commission of five cents a bag as a refund when the bags were returned. The total amount was to be something like \$3,750, if I recall correctly. After the first payment of \$1,000 had been arranged Mr. Gibb took up the matter with him, and suggested that since the University was being built with the gifts of generous hearted donors in America, it would be a very decent thing if Mr. Lowe and his friends would remit the balance of the commission due them on the deal, which they accordingly did. This explains the action as outlined. It seemed to me perhaps better not to include the matter in the minutes, because it does not read entirely according to business ethics, but appears to be pretty good Chinese custom.

I agree with you heartily, that the University has a most wonderful chance to develop, and I am more than eager to do everything in my power to help out in that task, as I know the Trustees are. It is very heartening to have your good words.

Very cordially yours,

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January 15, 1927

Mrs. J. M. Avann,
4949 Indiana Avenue,
Chicago, Illinois.

Dear Mrs. Avann:

I am just back this morning from Atlantic City. It was a real disappointment to me that you were not able to be there.

I had a long talk with Dr. North on the question of accounts. I will enclose a sheet embodying the substance of our thought as to the changes that should be made in Mr. Bowman's books. I am sending a copy of this to Mrs. Williamson also. Please look them over - the two of you together, if you think that desirable and practicable, and let me have your thought together with any additional suggestions that seem to you necessary. I will then report these to Dr. North and he can take the matter up with Mr. Bowman. Dr. North told me that he might very likely be in Chicago about the end of January, and if we can come to an understanding as to the changes that should be made, I think it will be much easier for both Mr. Bowman and Dr. North to talk things over than to depend upon writing.

I am enclosing herewith a letter that came a short time ago from Miss Elliott. The reason for my doing so is the question there is in my mind as to whether a Cooperating Board is entitled to appoint alternates for one or more of their members who cannot serve. I am today writing Mrs. Finley to know whether she cannot give time to Yenching affairs again now that Mrs. Speer is back. On receipt of Miss Elliott's letter, I wrote a note of welcome to Miss Miller but have had nothing from her.

I talked with Dr. North also about the request for \$2,000 from the Yenching College Committee on account of the Wheeler Chapel. He tells me that Mr. Rex Wheeler tells him that the family paid in \$12,500 for the chapel during the campaign for the union colleges. Presumably this drew the corresponding amount of \$6,250 from the Laura Spellman Rockefeller Fund, so that according to his understanding the Yenching College building fund has included \$18,750 toward the Wheeler Chapel. His idea in asking for \$2,000 now was not that the Yenching Committee should pay exactly a proportionate share toward the architect's fee, but that as expenses on the building of the chapel are begun it might be suitable for the Yenching Committee to pay in \$2,000 now toward its total amount. The cost of the chapel as estimated was to be \$50,000, or at least this is the total amount the Wheeler family hoped to give. Dr. North thinks this will not be

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Mrs. Avann -2-

sufficient and that there is little danger of our \$18,750 being more than one-third of the total cost. The amount the Wheeler family has promised is only \$50,000 and whatever the building costs over and above that must be found from other sources.

Please let me know whether in your judgment it is now wise for us to authorize Mr. Bowman to send Dr. North \$2,000 on account of the chapel building? If you do, it will save time for you to communicate directly with Mr. Bowman.

The meeting of the Cooperating Committee was finally held in Atlantic City rather than in Philadelphia. I enclose the agenda. Miss Hodge invited Dr. Eric North to come in as a representative of the China colleges. He seemed reluctant to do so. I do not quite know why. He said he thought that the less he said in any meeting of this kind the better for the work. Both he and I noticed the order of the topics on the agenda, that is, that the adoption of the budget for 1927 preceded the consideration of the question as to whether the Cooperating Committee should continue.

As I am sure you will be interested, I enclose the sheets showing the receipts and analyzing them. When later I receive a copy of the minutes I will see that you have that document also. There was really very little discussion as to the continuance of the committee. When this question was presented Dr. Speer made a little speech to the effect that the time before June 1927 was too short to give any true idea as to the value of this work. He told of seeing four of the seven colleges during his recent journey and spoke so enthusiastically of them that the attitude of the meeting was one of rejoicing in what we, as a Cooperating Committee, had been able to accomplish. Miss Tyler herself called attention to the fact that the receipts for the year had been little more than the cost of maintaining the office; but she and Miss Hodge both spoke of the fact that the funds for maintaining the office were provided from outside so that the amount collected was really pure gain.

Miss Tyler again said practically what she did a year ago to the effect that she did not want the continuance of the office to be considered a matter personal to her in any way, also that she would be unwilling to continue in any work that cost practically as much as the money secured. She did feel, however, that this year's work was but a beginning and that results would be larger if she could build upon the foundations laid.

It was voted to change the date mentioned in the resolution adopted by the committee of which you were a member from June 1927 to the date of the annual meeting of the Cooperating Committee in January 1928.

I called the attention of the committee to the fact that the action of the Yenching College Committee was based not on doubt as to the ability of the Cooperating Committee to secure funds, but on our judgment that another alignment of the colleges was more desirable now. The members listened pleasantly but the weakness of this contention is of course that as yet there is no definite campaign on hand or even approved for the China colleges.

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Mrs. Avann -3-

The Foreign Missions Conference was to my mind a more satisfactory meeting than the one a year ago. Considerable time was given to discussion of the purpose and objectives of the conference and to the financial problems created by the fact that Mr. Rockefeller's gifts are diminishing rapidly and will soon come to an end. The headquarters at 25 Madison Avenue must also be changed and some felt that less expensive headquarters should be found and especially that the library which is one of the heaviest expenses of the Foreign Missions Conference should be unified with some other missionary library as, for instance, the Yale, the Union Seminary, or the Hartford library, where it could be housed almost without cost. The final vote was, however, to try to finance the library and the other work of the conference as a separate institution.

My letter has grown long but I have hardly touched on the many things I might speak of. If you are coming East any time soon and can take Boston into your plans, please do so.

I send Miss Tyler's letter about Miss Liu simply because I think you will be interested.

My very best greetings to Mrs. Williamson also if you see her soon, and to Mr. Bowman.

Cordially yours,

EBL:K

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RECEIVED
FOREIGN DEPARTMENT

COMMITTEE OF

JAN 24 1927 YENCHING COLLEGE FOR WOMEN

of

PEKING UNIVERSITY

COMMITTEE

MRS. J. M. AVANN ~~Chairman~~
4949 Indiana Avenue, Chicago
MRS. L. O. LEE, Secretary
14 Beacon Street, Boston, Mass.
MR. LOUIS A. BOWMAN, Treasurer
American Trust and Safe
Deposit Company, Chicago
MRS. CHARLES K. ROYS, New York
Chairman of Building Company
MRS. O. R. WILLIAMSON, Chicago
Chairman of Finance Company
MRS. ALBERT J. LYMAN, Brooklyn, New York
Acting Chairman of
Candidate Committee
MRS. WILLIAM BOYD, Philadelphia
Chairman of Promotion Committee
President ELLEN F. PENDLETON,
Wellesley, Massachusetts
MRS. GEORGE M. CLARK, Chicago
MRS. JOHN H. FINLEY, New York
MISS STELLA TUTHILL, Chicago
MISS JENNIE A. GOULDY, New York
FRANKLIN WARNER, New York
WILLIAM P. SCHELL, New York
ERIC M. NORTE, New York
MRS. MIRIAM BOYD PARLIN, Brooklyn
Representative of Wellesley College
Alumnae

MRS. MURRAY S. FRAME, B.A., B.D., Dean of the College
PEKING, CHINA

January 21, 1927.

Dear Mrs. Lee:

Your letter with various enclosures came day before yesterday. Although I am not prepared to reply fully to everything in your letter, I do want to write this morning to clear up as far as I am able, the matter of accounts. As soon as I had read your letter I called Mrs. Williamson's residence forgetting that she had told me that she would be in the East just at this time and of course learned that she is there and will not be back for about a week. When I met her the last time I suggested that she see Dr. North when she is in New York to go over the matter of accounts with him. You will remember that our attempt to straighten them all out some weeks ago in your office was not altogether successful. Perhaps in this piecemeal way we may get most of the details in shape so that when Dr. North comes to Chicago he and Mr. Bowman will be able to finish the job and get our books started just right. I will take up the items on the memoranda enclosed with your letter and give you such information as I have.

The first item is concerning the chapel fund which you say should be \$18,750 instead of \$8333.33. The \$8333.33 is clearly a wrong figure, as the amount paid in by the Wheeler family in some form during the campaign was \$12,500. I am wondering why it was \$12,500 and not one-third of the \$50,000 which they were expecting to give toward a chapel. I remember quite clearly that it was thought desirable that the amount which should represent Yenching's share in that joint building might be put into the campaign so that the Rockefeller 50¢ on the dollar might be obtained on it. My own opinion is that the earning on it, the \$6250 coming from the Rockefeller Fund on account of the that \$12,500 does not necessarily belong to that chapel fund any more than the money which came to us from the Rockefeller Fund on account of the Sage Fund belonged definitely to the Sage Fund which put up the Sage Memorial. Do you not think that is perfectly good logic? To my mind then the \$6250 does not properly belong in that special plant fund credited to the chapel. It is clear that we should have in our plant fund designated as a special chapel fund \$12,500. It would be interesting to know how the figure \$8333.33 came to be in our records.

As a matter of fact, Mrs. Lee, no matter how much

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we should have in this special fund for the chapel or anything else designated, we have exhausted our funds and more than exhausted them according to Dr. North's own figures. Of course, whether we have the amount paid in by the Wheeler family intact we will make good that amount when it is necessary, in some way.

I have just been reading from the minutes of the joint meetings of the committees on budget and finance and investment which throw quite a little light on this matter. Apparently nothing has actually been done toward the chapel with the exception of approving the location of the building and giving tentative approval to the preliminary sketches with the understanding that they should be carried forward on the basis of a building not to exceed a cost of \$50,000 erected in China and on the understanding that the sketches will be approved by the Wheeler family. In fact, this action taken on January 4th, was not final for on the 7th you will note that the question of the size of the chapel is reopened and cannot be settled until Mr. Barker has returned to the field and had consultation there. You will note in the action of January 4th that the funds for going forward with the building are not as yet assured and that the secretary is not authorized to have the architect proceed with the working drawings until such time as the funds are assured. Dr. North may be counting without question on the figure that he claims should be in our designated chapel fund, \$18,750, but that whole amount is not in our hands as I have indicated and certainly cannot be assured by any definite time. In the light of all this I simply cannot authorize Mr. Bowman to forward that \$2000 for architect's fees for this building.

I am exceedingly sorry to be the one to hold back on coming across with funds at the request of the Assistant Treasurer of Peking University. I think we will do well to authorize no payments on buildings that have not been authorized by us and which are not yet under construction, until we know just where we stand. The last statement we have had is the one that Dr. North made a year ago last November. I really do not see any reason why we might not have something more up-to-date than that from the field through him. That may have been an over-estimated list of expenditures actually and approved. On the other hand with every building costing so much more than was estimated in the first place and such large expenditures charged up to us on account of the mechanical installations, improvement of grounds, the cost of sending architect to the field, architect's fees, etc., etc.,-- items entirely out of our hands, the total amount may exceed the figures that Dr. North presented to us in November 1925. So far as any knowledge that we have of the status of our funds is concerned, we have no money and in that case we would be violating a by-law of the trustees in authorizing further payments on buildings. If Dr. North knows that we have any balance in our plant and equipment fund beyond expenditures actual and estimated, let him submit a statement to us. I cannot approve the policy of going ahead regardless of our actual resources in hand or in prospect. My training in our Woman's Board is all on the side of conservatism and this policy of our Board is responsible for the place of confidence that we hold in our church at the present time and our sustained income.

Now I have delivered myself of these things that are in my mind, and perhaps I have said more than I should, but I have spoken my conviction. I guess there will be no question in your mind concerning ^{my thought} the "appropriateness" of authorizing Mr. Bowman to send Dr. North \$2000 on account of the chapel building.

To take up the second item on your memoranda in reference to page one, section two, I think it would be well also to distinguish between promotion and administration. Mr. Bowman knows what the charge of \$12.50 each by Dr. Beach and George Hoffman were for. It seems to me an audit, but I cannot be quite sure. I do not seem to have made a memorandum of that on my copy of the document sent by Dr. North which we were going over in your office. I suppose that was due to the fact that we thought all of these items belonged under one head, namely "promotion". If they are for audits and that is the way I remember it, they will belong under "administration" I suppose.

The third item regarding travel and outfit for Harmon Egbert and Starr are of course legitimate charges against the current expenses of the college.

I think Mr. Bowman can analyze the "special equipment" fund.

Dr. North's idea regarding 4 a and b is all right.

Concerning section 6, page 3, the \$2000 sent to Miss Olson was interest and of course will have to be counted as having been transferred to the equipment fund, otherwise it could not be certified for the Rockefeller gift.

I think you are right that a note should be made on the treasurer's books to indicate from what source \$3468.21 Gold came and for what purpose, so that there can never be any question as to the payment of the full \$15,000 for land.

Concerning paragraph 9 page 3, of course the \$4000 was for equipment of the Sage building and should be credited to the plant fund. The fact that Mr. Bowman credited it to the current expense fund is due to his general understanding that equipment is no part of the permanent value of a building. I think he now understands that in our mission circles we count equipment with building. I am unable to explain the reference in Mrs. Frame's letter to \$6000 for equipment. I have noted on my copy of Dr. North's inquiries "Inquiring of Dr. Schell". I think Mrs. Williamson was going to do that.

Concerning #12, the \$500 from Philadelphia I feel quite certain was for Sui Wang's salary and should be credited to current expense. The \$50. from Miss Milam belongs with the plant fund for that was for the Home Management House fund.

I will be glad to know what you learn from Mrs. Speer concerning the gift secured by Miss Speer from Edwin M. Buckley.

I think I have now covered your list of items as far as I am able to give any light or approval to them.

I do not feel quite ready to express a final judgment regarding the matter of the appointment of alternates by boards for members on our committee from their respective boards who are unable to attend meetings. I think that is a matter to which we should give careful consideration. I know that some years ago the Board of Trustees seriously objected to having a proxy from our Society for our member on the Board of Trustees. My thought at the present time is that it is really questionable that a board has the right to do this, but I should want to give the matter more careful thought and investigation.

I must not write more this morning for my letter is already very long. I will write you again before very long on the matter of the Cooperating Committee meeting. Mrs. McDowell wrote me a bit about it and stated that the minutes would come to me later.

I do hope that Dr. North and Mr. Bowman will have time together when Dr. North is here and that they will get everything straightened out satisfactorily. I shall hope to see Dr. North myself to talk over some of these matters on which I differ so radically with him.

Very sincerely yours,

Ophal. Brown

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

COMMITTEE OF
YENCHING COLLEGE FOR WOMEN RECEIVED
of
PEKING UNIVERSITY FOREIGN DEPARTMENT
FEB 5 1927

COMMITTEE

MRS. J. M. AVANN, *Chairman*
4949 Indiana Avenue, Chicago
MRS. L. O. LEE, *Secretary*
14 Beacon Street, Boston, Mass.
MR. LOUIS A. BOWMAN, *Treasurer*
American Trust and Safe
Deposit Company, Chicago
MRS. CHARLES K. ROYS, *New York*
Chairman of Building Company
MRS. O. R. WILLIAMSON, *Chicago*
Chairman of Finance Company
MRS. ALBERT J. LYMAN, *Brooklyn, New York*
Acting Chairman of
Candidate Committee
MRS. WILLIAM BOYD, *Philadelphia*
Chairman of Promotion Committee
President ELLEN F. PENDLETON,
Wellesley, Massachusetts
MRS. GEORGE M. CLARK, *Chicago*
MRS. JOHN H. FINLEY, *New York*
MISS STELLA TUTHILL, *Chicago*
MISS JENNIE A. GOULDY, *New York*
FRANKLIN WARNER, *New York*
WILLIAM P. SCHELL, *New York*
ERIC M. NORTH, *New York*
MRS. MIRIAM BOYD PARLIN, *Brooklyn*
Representative of Wellesley College
Alumnae

MRS. MURRAY S. FRAME, B.A., B.D., *Dean of the College*
PEKING, CHINA

Ans. _____

February 3, 1927.

Dear Mrs. Lee:

I have your letter of January 29th. From this and also from your letter to Dr. North, copy of which you enclose, I note that I did not make myself fully understood as to my reason for withholding authorization for a payment on account of the chapel. A copy of Dr. North's letter to you came to me this morning and I have just written to him. I will enclose a copy of my letter to him which will supplement what I have already said to you and more accurately define my position.

In regard to raising the question with Mr. Wheeler of crediting a third of the total amount that his family is hoping to give for a chapel, I think we would better wait until we are in New York in April and at that time I would hope that we might see and talk with Mr. Wheeler. I would like to learn whether it is the thought of the trustees to invest more than the Wheeler gift in the chapel. I have an idea that they are counting on the \$50,000 from the Wheeler family, plus the \$6,250 from the Rockefeller fund, making \$56,250. The \$18,750 which Dr. North is now claiming in our chapel fund would be exactly one-third of that amount. We must come to an understanding about it anyway.

No, I have not heard from our missionaries in Foochow in response to the action that our W.F.M.S. took in the fall in regard to the Industrial School.

Dr. North writes me that he is now uncertain of being here in Chicago. I am sorry for I think it would be much easier to come to an understanding about the accounts in a conference than by correspondence.

Very cordially yours,

Oppha C. Avann

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

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February 3, 1927.

Dear Dr. North:

According to Mrs. Lee's letter to you under date of January 29th and yours to her of February 1st, copies of both of which are before me, I see that neither of you understand the whole of my reason for being unwilling to authorize Mr. Bowman to forward money on account of the chapel fund. I was not overlooking the fact that in your statement of November 1925 we had \$8,333.33 in the chapel fund. That amount also appears in the statement of November 1926, though I should say that the fund is incorrectly designated, the Laura Spellman Rockefeller Chapel Fund. This \$8,333.33 as I understand it now should be \$12,500 and should be designated the Wheeler Chapel Fund. There are no facts in my possession to satisfy me that the \$6,250 secured from the Laura Spellman Rockefeller Fund on account of this \$12,500, belong to the chapel fund. By the same token the \$17,500 received from the Laura Spellman Rockefeller Fund on account of the Sage gift should have been designated to the Sage building fund. As a matter of fact the Sage Memorial so far overran the estimate that not only the whole of the Sage gift went into it but practically half as much more which was what we received from the Rockefeller Fund on account of the Sage gift.

It was not so much that we do not seem to have sufficient funds in hand to warrant going into further building at this time, but that practically nothing has been done toward the chapel nor will be for some time. I note that by the minutes of the committee on Budget, Finance and Investment, that the question of the size of the chapel is to be reopened and nothing can be settled until Mr. Barker has returned to the field and had consultation there, and that the committee thought that you would better not have the architect proceed with the drawings until such time as complete funds for the building are in hand.

I note at the bottom of the first page of your statement on Plant Requirement and Funds made last November, that you state that you are not certain that the architect's fees paid here by Mr. Bowman were included in the figures which came from Peking, and that if they were not \$16,379.33 more would have to be added to the total expenditures. Taking that

Mrs. L. O. Lee

amount and \$3,666.67 (the difference between \$12,500 and \$8,333.33) from the reserve fund of \$27,519.92 would leave us the small margin of \$7473.34. If we should take \$6,250 from it to add to the chapel fund, we would have only a trifle over \$1000 and in case the Home Economics Practice House should run over the estimate, which would not be at all strange, we would be financially embarrassed. My judgment is that we are not in shape to advance funds at present on the chapel. Can the matter not wait until we come together for our meeting in April?

Very sincerely yours,

Dr. Eric M. North,
150 Fifth Ave.,
New York City.

February 9, 1927

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

My dear Mrs. Avann:

Your letter to Dr. North on the subject of funds for the Wheeler Chapel covers that question very satisfactorily. I agree with you that it is best to let the matter lie until our April meeting. I do not believe Dr. North will insist further on immediate payment.

I have a letter from him on another subject which I would like to consult you about. I enclose the letter. Please return it together with your thought as to the value of the suggestion he makes. Do you think that Miss Tyler could do anything more than she is now doing? So far as the expense of collection of funds as the work is now being carried on is concerned, that seems to me very moderate. Certainly no one would be willing to work for less salary than Mrs. Curtis is receiving. I do not see how Mrs. Boyd could work closely with Miss Tyler as she is doing with Mrs. Curtis. I am myself very hopeful that now that she is at home again she will push the Yenching work both for current expense funds and further building funds. I had one nice letter from her and apparently she is eager to get hold of the Yenching work. On the whole I am glad that she did not go to China this time, quite aside from the fact that it might have been impossible for her even to get to Peking. I think it will mean more for her to go there later, perhaps at the time of the dedication of the new plant next fall, and that she can accomplish more for the College in America now than she could by

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Mrs. Avann--2

another visit to Peking.

I have not replied to Dr. North's letter and will not until I hear from you.

Cordially yours,

Eula B. Lee

EBL/M

Enclosure

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November 26, 1927

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

Dear Mrs. Avann:

Dr. Stuart is here in our Rooms this morning and I have just had quite a talk with him about things at Yenching. I will not attempt to report our conversation now but will just say in passing that he thinks the action taken by the Yenching Committee in regard to the Deanship was eminently wise and that he also likes the suggestion of Committee Administration during the period of Mrs. Frame's furlough. He says that it is a simple fact that there is not a Chinese woman qualified for the position at present and he very much hopes that after Mrs. Frame has had her furlough, she may be willing to continue as Dean. In the meantime, we will all make an honest effort to find the right Chinese woman.

In regard to the reorganization of the University, he feels that the proposed changes will mean very little of change in the life of the Women's College.

There are two special reasons why I write you just now. One is to say that he suggested Mrs. Louis Slade of New York as possibly a valuable member of the Yenching College Committee. Mrs. Speer has thought of Mrs. Slade as one who might give or secure the money for the gymnasium. I pass this suggestion on for what it may be worth. Dr. Stuart is also thinking of suggesting that Mrs. Slade be asked to serve on a special committee for the raising of money for the University in general.

That brings me to the second point I particularly want to raise with you. I am this morning in receipt of a letter from Mr. Garside telling of an important meeting of the Board of Trustees of Peking University which has been called for Friday, December 9th. It probably is to discuss this whole question of financing the University, and in my little talk a few minutes ago with Dr. Stuart, he said that they had no other thought than that the needs of the Women's College should be included in the plans made.

You have no doubt had this same letter. In many ways I would like to be present at that meeting but I am not sure that it

1093

Mrs. J. M. Avann -- 2

is of sufficient importance to justify my making a trip to New York. Do you plan to go and would you think it valuable for me to be there, sufficiently so for the Yenching College Committee to meet the cost of the travel? It would be travel only for I should probably not stay over a night. Please answer this question as soon as you can.

Cordially yours,

(Mrs. Lucius O. Lee)

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Copy.

Peking.
9 January 1928.

Dear Mrs. Frame:

The special committee of the Administrative Committee appointed to consider the matter of your successor (Mrs. T.C.Chu, Mrs. Far T. Sung, and Mrs. T. D. Macmillan) has had several meetings and conferences. It is clear that nothing definite can be done toward securing a Chinese Dean for the Women's College of Yenching University until we know what we have in the way of a salary available for any candidate whom we may consider suitable. We shall count strongly on being able to appeal successfully to some Chinese woman, well trained in both Chinese and foreign educational ideals, yet we consider it highly improbable that the right woman can be obtained without a provision in salary beyond that which is now made. We do not propose a salary equal to similar salaries in the Chinese government institutions, but such an amount as we believe will be considered commensurate with the qualities we shall expect to find in the future Dean, who will be a woman in sympathy with Christian education and willing to sacrifice something of financial advantage for service at Yenching.

In view, also of the importance of having some assurance that strong leadership will be continued in the Women's College, and of the present uncertainty that a Chinese Dean can be found before the beginning of the academic year 1928-29, we think it highly desirable that you plan to take short leave, beginning as early this spring as possible, and that you be back at Yenching on October 1, 1928. In the event that a Chinese woman Dean can be found in the very near future, it may prove unnecessary for you to change your original plans, but we consider it highly important that you be ready to return for 1928-29 to assist in the search for your successor and in her induction when found. We make this suggestion reluctantly - since we know how much you need definite release from the burdens you have carried for so many years without a furlough - and we make it only because of your great value in the present situation.

We hope, therefore, that you will ask the Home Board to consider these two proposals, and to signify by cable their approval or disapproval of them. We should be prepared by March first at the latest to approach candidates for the Deanship, and it is impossible to do this without knowing what we have to offer as salary for the position.

(1) An initial salary for the Deanship of the Woman's College of \$3000., local currency, with a continuation of the present special allowances for hospitality and up keep of the Dean's residence.

(2) Short leave for Mrs. Frame, from May first, 1928 (April first, if possible) to October first, and her return for the remainder of the college year 1928-29.

Respectfully submitted,

Pingsa Hu Chu (Special Com. of the
Grace C. Sung Administrative Com.
Eva B. Macmillan

of the Women's College of Yenching University.

1095

Northwestern Branch

RECEIVED
BUREAU OF PAROLEMENT

CORRESPONDING SECRETARIES

MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.



Ack'd

FEB 10 1928

Ans. _____

February 8, 1928.

Dear Mrs. Lee:

A letter has just come to me from Mrs. Frame enclosing copies of letters to you and to Mrs. Lyman under dates of January 12th and 11th respectively, and also a letter to Mrs. Frame from the special committee of the administration committee of the Woman's College. This seems to be the original letter signed by the three members of the committee. I am wondering whether you have a copy of it. In case you do not have I am sending you a copy. These two proposals submitted by the committee will need to be submitted to the Yenching Committee I suppose for action at once, will they not. I have just been talking with Mrs. Williamson over the phone about this and other matters. We are to meet down town next Monday to spend some time together going over them more thoroughly. Fifteen hundred dollars gold is just twice what our missionaries are receiving. One cannot overcome a protest against such a procedure. It would seem as though a woman who would have a suitable Christian attitude would be willing to sacrifice for her own people as much as our missionaries sacrifice for them, and especially since the same amount of money in their hands will purchase for them so much more than it will in the hands of the missionaries. It is a serious problem I know and we have to accept things as they are and not as they ought to be and I suppose if we secure a woman who is qualified in every way for this position we will have to pay the price. We will have to increase our budget by that much as of course Mrs. Frame's salary would not apply on the salary for the new Chinese dean.

It is asking a great deal of Mrs. Frame in her present tired out condition to substitute just a short trip home to cover the summer, for her regular furlough for which she had been making definite plans for herself and Rosamond. Yet I do feel that it is most important that Mrs. Frame be on that job whether we have a new Chinese dean or not and that no one else can be substituted for her. Judging from her letter to Mrs. Lyman she would not enter into any campaign work with any degree of cordiality or zeal and it would be cruel I think to ask her to do it anyway. Whatever she has in the way of a vacation should be of the type that will most surely bring rest and physical recuperation.

Very sincerely yours,

Opheal Avann

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

1096

Northwestern Branch

RECEIVED
FEDERAL DEPARTMENT

FEB 10 1928

CORRESPONDING SECRETARIES

MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.



Ans. _____

February 8, 1928.

Dear Mrs. Lee:

Your letter to the members of Yenching College Committee setting the date for the annual meeting on the 11th of April has just come. A day or two ago notice was received from Mr. Garside giving the dates of the annual meeting of the board of Trustees of Peking and also of Shantung Universities on the 10th and 12th respectively. I had been thinking about which of the two dates, April 9th or 11th, would be better for our Yenching meeting. But for the fact that it might be difficult to get the committee together on the 9th and I am not sure of any difficulty at that point either, it would seem to be more desirable to have our meeting precede the meeting of the Board of Trustees. At least the date of our meeting has usually been determined on that basis. Perhaps you and Mr. Garside know that there will be no special reason for our meeting this year to precede the meeting of the Board of Trustees. I just thought I would raise the question with you before the matter becomes entirely fixed in our individual schedules.

Very cordially yours,

Opshal C. Avann

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

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Northwestern Branch

CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.



RECEIVED
FOREIGN DEPARTMENT

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.

MAR 15 1928

March 13, 1928. *Mar 15*

Dear Mrs. Lee:

Your letter to the committee members and the enclosures came a few days ago. I was in the midst of a candidate committee meeting here and could not reply earlier.

I am quite clear in my judgment now that Mrs. Frame should come for her furlough when it is due. I have been getting some personal letters from Yenching faculty members who protest against her coming for a short period or staying over until a later date. They all realize that she desperately needs her furlough now.

I would therefore be in favor of having her come and of leaving the work over there to be taken care of either by a commission or committee with Ruth Stahl probably as chairman, or if they do not wish to try that experiment, with Miss Stahl as the acting dean unless things have gone so far with Mrs. Chu and they feel convinced that she is equal to the task and is ready to accept the deanship. I really hope that the matter will not have been closed with her for I do not feel convinced that she is the right woman to try out in that position. I think when we do try a Chinese dean we should be sure that we have one that we may reasonably expect will succeed well and one who will stand out as the choice of everybody concerned.

I would be very favorable to Mrs. Frame's taking the deanship at Holyoke for next year since I think she really wants to do so and it would be a change for her and it would be a valuable experience if she should return to Yenching and I would not be at all surprised if it would work out quite naturally that way. After she has been home a year or two I think quite likely she will feel differently about going back to Yenching. I think it should be understood if she takes the deanship at Mt. Holyoke, that she should look forward to having another year at home. Just how that year shall be used might be left to be decided later.

I am very much hoping she will leave the field as early as possible at the close of the school year and spend the summer as she had planned to spend it so that she may come to Mt. Holyoke if she does take that, after having had a *good* summer's rest.

I am interested in the budget for next year, and the accompanying letter which have just recently come to me.

1098

Southwestern Branch



CONVENTION SECRETARIES
MISS E. I. SINGLAI
333 SOUTH CHICAGO AVENUE
CHICAGO, ILL., U. S. A.

I am also interested in the figures which have been submitted by the secretary, Mr. Garside, showing all of the accounts on building and land, etc. I fancy there may be some opportunities there to ask us to appropriate some additional amounts to cover deficits. I am very anxious to check up on our accounts now and find out whether we have anything left or whether we too have a deficit.

Very cordially yours,

Ophele C. Aram

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

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I am interested in the budget for next year, and the accompanying letter which have just recently come to me.

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March 15, 1928

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

Dear Mrs. Avann:

I am glad to have your letter of March 13 today. What I have said in earlier letters has sufficiently covered the points therein touched upon I think. I want to add one word on another subject.

Just before Miss Miner started for Jerusalem I had quite a talk with her in regard to the Hall Estate Endowment gifts to Peking University. She and Mr. Johnson, one of the trustees, were students in Oberlin together many years ago and they have kept more or less in touch through the years. She thinks there is no doubt that Mr. Johnson at any rate quite definitely understands that any gift from the Estate to Peking University would benefit the Woman's College as well as other parts of the University work. She further thought that it would be a very good thing for me to ask Dr. Stuart right out whether this was the expectation of the trustees and officers of the University in accepting the gift. I, therefore, a short time ago wrote to Dr. Stuart. In reply to my letter he says,

"As to the adjustment between the University and the Women's College of the Hall Estate endowment, the Board of Trustees ought to deal with this at the annual meeting on April 10th. I shall report the contents of your letter on this subject to our Finance Committee at its next meeting. For myself personally I need scarcely assure you that I want the whole institution to share in the benefits that come to us through this and all other resources that we possess."

I am not sure whether it will be of especial advantage for the Yenching College Committee to discuss this question of endowment funds at our meeting on April 9th, but I do feel that some of us should think together and be able to present our position to the Trustees on April 10th if it is necessary.

Please let me know whether you think we should make any attempt to get some at least of the women members of the Committee together before we meet at 10 o'clock Monday morning. As you indicated in a earlier letter, it will of course be necessary for you and me to do some work on the agenda, and I think it probable that Mrs. Williamson would like to have us go over the budget with her in some detail before it is presented

Mrs. J. M. Avann -- 2

to the Committee on Monday. Having these two things in mind I am inclining to plan to reach New York Saturday evening. Perhaps we three could go to Easter service somewhere together Sunday morning and then have the afternoon or evening or such parts of both as may be necessary for our work. Probably it will not be feasible to try to secure any preliminary conference by a larger number. As I said, please let me know what you think.

Cordially yours,

(Mrs. Lucius O. Lee)

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Northwestern Branch

RECEIVED
FOREIGN DEPARTMENT

CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.



APR 21 1928

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.

Ans. May 1

April 19, 1928.

Dear Mrs. Lee:

Your letter came this morning and I have gone over the minutes and find them correct with the exception of one or two actions about which I feel a little in doubt. I am referring to the actions concerning the salary for a Chinese dean. I think you have probably recorded it exactly as it was with the exception that the action just after luncheon was to reconsider rather than to rescind. At least that is my memory of it. My impression is that when we came to vote on the question that we were ^{re}considering, we substituted vote 362 for 354. I wish that we might expunge from the minutes in this way, which is the only way I see that we can do it, action 354. I know that it was committee action and that it was sent to the field. These minutes go not only to the field but to all of the boards. In our board they go to quite a large circle of women, all of the general officers and all the members of the foreign department-- about eighteen women. What do you think about it? Can the matter be handled as I have suggested?

I think you have not included too much of the informal discussion that took place in the committee. I often think that when only actions are recorded we lose a great deal of value from our minutes and I am very glad to have all included that you have put into the minute which does not represent definite action.

I wish we had included in our action 366, the fund from which this grant of \$200 to Mrs. Frame was to be taken. I think it was understood that it would come out of our interest fund. If you wish to include that, I think it would be in perfect harmony with the thought of everybody though I do not remember whether it was definitely stated in that connection or not. Here again I am thinking of an impression that might get abroad among our women that we are using money which comes into our hands for plant and equipment or even for current expenses in this way.

I was very sorry not to see you again. I meant to speak to you before I left the dining room on Wednesday morning but failed to do it and then you had gone when I tried to get you over the phone. I felt very definitely that I did not wish to go to the sub-committee of the Cooperating Committee, and that it was quite unnecessary for me to go. I wasn't feeling a bit well and there were so many things that I wanted to do that morning-- my only free time until Friday, which was really not free for it was filled up with appointments for conferences.

1102

I did want to talk with you again about this promotion plan. I finally decided that I must see Mrs. Boyd before I came on home and so got in touch with her and the result of it was that I went over to Philadelphia late Friday afternoon and stayed until Saturday noon with Mrs. Boyd. We had a good opportunity to talk through quite a number of matters and I was very satisfied with the conclusion we came to in regard to this matter of the promotion plan proposed to us. Mrs. Boyd felt quite definitely that we would not realize fully on the investment that we would make in that plan and that we could use what money we have to use for promotion to better advantage without going into that expensive plan. That was my feeling too. I could not bring myself to feel that we would be justified in paying such a large sum as our share would be for an office and so large a sum to Mr. Wannamaker for what he would do for us. Mr. Bowman felt the same way. That was the vote that he left with me.

X Of course I am not forgetting that the group of women at luncheon on that Tuesday were of the opinion that we would perhaps better go into the scheme, but I think the women would all be satisfied if we had a very good promotion plan of our own and Mrs. Boyd's thought and mine is that we would set up some kind of a promotion plan, probably employing Mrs. Macmillan, but leaving that matter to be settled after she gets here. We think that it would be very foolish for us to close the matter with her before she gets here, and I would suggest that we would ask someone in New York, presumably Mrs. Boyd and Mrs. Roys, to confer with Mrs. Macmillan when she arrives. I think that we would be much better able at that time to decide what we want to do. We must have some adequate plan to follow up this campaign we are now in and to promote the welfare of the Woman's College continuously, but I think we can do that with much less outlay than we would have to make by going into the scheme that was presented to us and we could have our plans related in some way to them so that we would not be duplicating nor working at cross purposes. I suppose that we really should be communicating something to the other members of the committee about this promotional matter. I will wait to hear from you before making any further suggestion about that.

I am glad that you were writing Dr. Stuart concerning something for the Woman's College from the Hall estate. I think we want to follow up that matter through President Pendleton who seemed quite willing to do something.

I did not get home until Sunday night and I was terribly tired, but am beginning to feel somewhat rested, though I haven't had much chance to rest.

Affectionately yours,

Alpha C. Bowman

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

1103

April 20, 1928

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

Dear Mrs. Avann:

A letter, handwritten, has this morning come from Mrs. Boyd, copy of which I am sending you. As you will see, she and Mr. Boyd feel that she must be relieved of the heavy responsibility of the finances of Yenching she is carrying. Mr. Boyd's offer to provide the whole amount needed for the gymnasium seems to me to be exceedingly generous and fine, and it appears to me that we should without doubt accept both the conditions he makes. As to the name there will be no two opinions I am sure. Just how the financial responsibility for the Woman's College should be carried I am not so clear. The plan Mrs. Boyd suggests would be quite radical.

I have myself been thinking since our April 9th meeting that probably the Woman's College should engage Mrs. Macmillan to work in connection with, and to a degree, under the direction of Mr. Wanamaker if he is employed by the University together with Lignan and Princeton in Peking, but that the Committee for Yenching College for Women should not become responsible for any part of Mr. Wanamaker's support or expenses.

Have you appointed the two representatives from Yenching College and do you know whether two Trustees have been appointed? I wish that committee could meet before the meeting now scheduled for next Thursday. Is such quick work possible?

What about that meeting next Thursday? Do you think I should go to New York for it and is there any chance that you can be there?

It is, I suppose, very desirable that we should all reach a somewhat different modus vivendi before Dr. Stuart starts back to China if that is possible and if our relationships are eventually to be somewhat different from the present ones.

Please let me hear from you as soon as you can.

Cordially yours,

(Mrs. Lucius O. Lee)

L:S

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Northwestern Branch

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CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.



RECEIVED
FOREIGN DEPARTMENT

APR 25 1928

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.

April 23, 1928.

76

Dear Mrs. Lee:

Your special delivery letter came to me yesterday. I thought of sending you a night letter last evening, but decided that it would be better to wait until morning and write you a letter. I will send it by air mail and special delivery and hope that you will get it tomorrow.

I did not take the time to tell you in the letter I wrote you a few days ago that I came away from Philadelphia knowing that if the money for the gymnasium was not forthcoming from other sources, that the Boyds would give it all. Doubtless Dr. Stuart has brought pressure upon them to promise the whole amount now.

Mrs. Boyd talked over with me also this radical change which she suggests in your letter in the administration of the college. I wish I could talk with you instead of writing. They have received from Dr. Stuart the other side of the situation growing out of some of the difficulties between the Women's College and the University. We see it through Mrs. Frame's eyes largely and I do think that we ought to frankly face the whole situation looking at it from both points of view and I am quite ready to say that I want to stand for what is best for the whole group. I am just as jealous as Mrs. Frame can possibly be for the interests of the women and the Women's College as such, but I don't want to be so short sighted as to fail to stand for the policies that will in the long run be best for China. There is just so much to say about this matter that it is hopeless to cover the points in the briefest way in this letter, but it looks to me as though we had come to the point where the whole matter would have to be faced and perhaps settled. I do think that this meeting on Thursday is a tremendously important one. Perhaps the more important question will come before the joint committee that was authorized by the Yenching College Committee and the Board of Trustees at a prior meeting if that can be held. I have appointed Mrs. Boyd and Mrs. Roys on the committee and have communicated these appointments to Mr. Garside and asked him to notify the trustee members of the joint committee. I judge from what Mrs. Boyd says that those members of our committee who are thought to be available are the ones who were to be notified and called to the meeting. I presume they thought I was not available, which is true. However, if the matter is going to be brought to an issue now on the acceptance of this gift from the Boyds, and of course Dr. Stuart and the campaign committee will bring strong pressure to bear to have that done and rightfully so, I do think that we ought to have a very strong representation of the committee present. In fact I do not see how we could

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do anything unless we have enough members to make a quorum, and even so I do not know whether our action would be legal. I am not remembering at this moment what our by-laws say about notice. A call to New York for a meeting could not come at a worse time for me, and I could only go if it is imperative. I will be leaving for Kansas City not later than Friday night, and my week was very full, of course. I, perhaps, know the Boyds better than any of you and if Mrs. Boyd feels that it is imperative that I should be there I would think it expedient from various points of view to put everything aside and go. I have been thinking things through and if it is absolutely necessary I could leave at one o'clock on Wednesday and get back here at two o'clock on Friday. That would mean that I would be in New York from 9:40 Thursday to 5:10 in the evening. I could not possibly do any better than that. The morning mail brings a request for my leaving for Kansas City on an earlier train than the one I had been expecting to take, and if I do not have to go to New York I will leave on Friday morning instead of Friday evening for Kansas City. It will be possible for me to wait until the evening train if it is all-important that I be in the meeting on Thursday.

By all means I think you ought to be there. I had thought if I got any word from New York on the morning mail I would call Mr. Bowman and Mrs. Williamson and talk with them, but I got nothing so I will wait until I hear from New York or from you or from Mrs. Boyd. I have plans for Wednesday which will have to be called off and I should know not later than tomorrow night on that account.

You can communicate with me by wire after you receive this letter, if need be.

Cordially yours,

Alpha C. Warren

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

April 26, 1928

Mrs. J. M. Avann
Methodist General Conference
Kansas City, Missouri

Dear Mrs. Avann:

Your air mail letter of April 23 did not reach the office until the 25th. As it happened, I was absent all day on Tuesday the 24th anyhow because of a funeral of a dear cousin, so it made no difference. Moreover, in the interval of my writing you and the arrival of this letter I had learned from President Stuart that he was to be in Boston on the 25th and I had made up my mind that I could talk matters over with him informally here and that it was not necessary for me to go to New York for the luncheon on the 26th. I asked President Pendleton also to come in if possible and she did so.

We two talked matters over quite frankly yesterday afternoon with President Stuart. Naturally it was not within our province to reach conclusions of any kind but the talk did at least help my own thinking. In the first place I was interested to discover that President Pendleton feels quite strongly that the financial management of the Woman's College could be handled to better advantage as a part of the total financial scheme of the University. The point which she stresses is the extreme importance of keeping an adequate number of well qualified women on the faculty in both teaching and administrative positions. Her feeling is that if this is done, the more closely the whole university is a unit, the better.

The outcome of our thinking was to the effect that this offer of Mr. and Mrs. Boyd has brought before the Committee for immediate attention a matter of major importance in its relation to the Woman's College. It is a matter which concerns not only the College in China but its support and backing in this country, and it seemed to us that a called meeting of the Yenching College Committee would be a necessity before a definite policy could be agreed upon. Any member of the Committee would certainly have a right to complain if a little group decided so large a question without all having had the opportunity to talk it through in its various bearings. It is also of the utmost importance that the members of the Committee reach a common mind if that is at all possible.

What do you think of this idea of a special called meeting? I wish it could take place before Dr. Stuart leaves for China, but as he sails on May 12 from New York, that may be impossible. He says that

1107

Mrs. J. M. Avann -- 2

May 8 would be a possible date for him and President Pendleton says, that as it happens, May 8th or May 9th are the only two dates in May on which it would be possible for her to go to New York for such a meeting. As I judge you are booked to be in Kansas City for the whole of May, you may feel it impossible to get away long enough to make the trip to New York. If that is true, and if Mr. and Mrs. Boyd are willing to hold the matter in ~~suspense~~ a little longer, I would suggest that we agree on some date in June for this special meeting. You will remember that the Cooperating Committee is to have a called meeting in June to hear the report of the Sub-committee making a study of the functions of a cooperating committee, and perhaps the two could be put on consecutive days. This would mean some financial saving. If you feel that we should attempt a meeting of the Yenching College Committee on May 8, please wire me at the earliest possible date. Otherwise there will be time for us to arrange matters by ordinary correspondence.

I think I will hear from both Dr. Stuart and Mrs. Roys and perhaps Mrs. Boyd after their conference today and I will promptly share with you whatever additional light I get.

I write in great haste but hope this is intelligible.

Cordially yours,

(Mrs. Lucius O. Lee)

L:S

P. S. We ought to consult the Administrative Committee in China and ~~perhaps~~ the faculty of the Woman's College before really adopting any new plan, ought we not? My thought in the work to be accomplished through an early called meeting of the Yenching College Committee would be that we could formulate a plan which would, so far as we could judge, not only safeguard the interests of the Woman's College and the holding of the loyalty of the supporting constituency in America, especially the women, but be acceptable to the Board of Trustees and the University as a whole. It would naturally expedite matters if some rather careful work could be done in advance of the meeting of the whole Committee. This preliminary work is as I conceive the special job of the Committee of four, two from the Yenching Committee and two from the Trustees. I do not know how much they could accomplish before May 8. On the whole I am inclined to think that a meeting in June with a little more time for preliminary work is preferable to an attempt to get together on May 8. My mind is open, however, on this as on other points.

E.B.L.

1108

May 1, 1928

Mrs. J. M. Avann
Methodist General Conference
Kansas City, Missouri

Dear Mrs. Avann:

This morning's mail brings me a letter from Mrs. Roys, copy of which I enclose. I do not know whether the Trustees have appointed their two members of this Committee of Four to study the financial relations of the Woman's College to the University, or if these members have been appointed who they are. It does seem to me that this Committee should have a meeting at an early date as a first step toward the settlement of the questions raised by the proposal of Mr. and Mrs. Boyd. It also seems to me that it would be an exceedingly valuable thing for that group, perhaps after some preliminary talk by themselves, to meet with President Stuart.

As I wrote you, May 8th seemed to be the only day he could give to this work. You see what Mrs. Roys says about serving on this Committee. If I thought it would be physically possible for her to find the time for this work, I should feel like urging her to do it. It is easy to see, however, that she must be very busy and quite distracted by the changes involved in her giving up her work for the for the Presbyterian Board. I am not sure that any of the other members of our Committee who are in New York have quite the background needed as a basis for the work of this particular committee. Having all this in mind, I am willing to serve if you think that best and if you think the expense of a trip from Boston to New York is warranted.

One of the points that I think should be quite carefully thought of and discussed is the question whether or not the Woman's College should have a promotional secretary of its own. When President Stuart was in here the other day I put that question to him and he seemed to think that if the financing of the Woman's College can become a part of the financing of the University and if the University secures an able field man in addition to Mr. Wanamaker, a woman would not be needed.

You will notice what Mrs. Roys says to the effect that Mrs. ~~Wan~~ Mallan will expect definite word from the Woman's College Committee very soon after her arrival in the United States. She is, I believe, due in about a week now. Her home is in Detroit. If you were at home a arrangement could possibly be made for you to see her in Chicago as she goes through, but you are, I suppose, in Kansas City. Moreover,

1109

Mrs. J. M. Avann -- 2

I do not see how the Yenching College Committee can give a definite invitation to Mrs. Macmillan or make a proposal of any kind until the fundamental question of our financial responsibilities is settled.

Won't you give the whole question of what our next step should be your very best consideration immediately on receipt of this letter and then telegraph me in case you feel that I should go to New York? I would need to hear from you long enough before the time of my going to arrange with Mrs. Boyd for her coming to New York and with the representatives of the Trustees. There certainly are complications when people who are a thousand miles apart try to work together as a committee!

Affectionately yours,

(Mrs. Lucius O. Lee)

Enc.
L:S

1110

May 11, 1928

Mrs. J. M. Avann
Mrs. William Boyd
Methodist General Conference
Kansas City, Missouri

Dear Friends:

Two lengthy telegrams came to me yesterday from New York which relieved my mind as to immediate responsibility for action by the Yenching College Committee in regard to the proposed gift of Mr. and Mrs. Boyd. One of these telegrams was from Mrs. Roys' secretary, the other from Dr. Stuart.

As you already know, my thought has been that the first step should probably be a meeting of the Committee of two representatives from the Trustees and two from the Woman's College Committee which might study changes that would be involved in our acceptance of the second condition laid down by Mr. and Mrs. Boyd as the results of such a study would make the work of the Yenching College Committee more intelligent and definite. These telegrams and a letter that has come this morning from Mr. Garside make it evident that the Trustees feel there is no call for a meeting of this committee until the Woman's College Committee has acted.

The minutes of a meeting of the Campaign Committee held in New York on April 23d report action by that body as follows:

"C-2293 VOTED to approve with hearty appreciation the proposal of Mr. and Mrs. William Boyd as contained in their communication of April 23, 1928, subject to the approval of the Committee of Yenching College for Women and the Board of Trustees; and with the understanding that in the event of such approval being given the proposal will be referred for the formulation of necessary details to the Special Joint Committee created by Action T-2274 of the Board of Trustees."

The question that now arises in my mind is how the Woman's College Committee should reach a decision in this matter. Is it necessary for us to have a called meeting of the full Committee? If so, can we fix upon a date? Such correspondence and conversations as I have had on the subject lead me to feel that there will be com-

Mrs J.M.A. -- 2
Mrs. W.B.

plete unanimity among the members of the Committee as to the main question of acceptance of the gift on the conditions named.

Such study as I have been able to give to the by-laws of both the University Trustees and Yenching College Committee leads me also to feel that very little change of any kind will be involved in the work that is done at this end of the line. The changes will be nearly all in the administration in Peking. It does seem to me that it is only fair for us to have at least a general approval of the Administrative Committee of the College for Women before the Yenching College Committee takes definite action. I did send Mrs. Frame a week or so ago a letter telling of the proposal and asking her to be thinking on the subject. I am writing again today and think I will ask that the Administrative Committee consider the proposal at as early a date as is feasible after my letter arrives, and then if any serious objections or difficulties are discovered, to cable us. Such a cable could not reach us earlier than about the middle of June, so if a special meeting is necessary, I hope the date can be set with that in mind. Perhaps one day in the week of June 17 would be the best.

I should be very glad to hear from both of you soon, first as to whether you think a meeting necessary, and secondly as to the best date. At present writing I am not at all sure that the matter, as we understand it at present, could not be handled by correspondence vote, thus saving the necessity of the full Committee getting together. If, however, there is a feeling on the part of any that a matter of this kind should be fully discussed before it is acted upon, I feel that the expenditure of time and money would be justified.

I hope you will think it right for me to write in advance to Mrs. Frame and the Administrative Committee, as I feel that the proposal should come from the Committee for the Woman's College rather than first and solely through Dr. Stuart.

I do not doubt in the least that you are both submerged in the work of the General Conference in Kansas City, but I hope you can find time to let me know soon whether you think we should call a special meeting. People must know in advance in order to make their dates accordingly.

You will of course have understood that my earlier letters were sent before I knew that you, Mrs. Boyd and also Dr. Eric North were in Kansas City.

Always sincerely yours,

(Mrs. Lucius O. Lee)

L:S

1112

Please return to Mrs. P. O. Lee, 14 Beacon St., Boston

Northwestern Branch

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Ch

CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.



MAY 19 1928

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.

May 17, 1928.

Ans.

May 19

Dear Mrs. Lee:

I got back from Kansas City yesterday and this morning I had a bunch of letters from you forwarded to me from Kansas City. This will explain to you why you have had no replies to any of these letters.

I did finally receive your telegram though that was delayed in reaching me. I had properly notified the various departments at the conference of my whereabouts at the Stats Hotel, and the telegram was sent there. I do not know why the letters were not.

I had opportunity, of course, to confer with Mrs. Boyd who was also at the conference and is staying through to the end. She shared with me your letter to her under date of April 27th and also the minutes of the meeting of the campaign committee held on April 26th. I was expecting that I would hear from you, and could not understand why letters were not forwarded to me from you. When I wrote inquiring whether anything had come from you or Mrs. Roys, I was informed that nothing had come. I dropped you a little note written hastily during the session of the conference, to tell you the conclusion that Mrs. Boyd and I had reached with regard to procedure. It was our thought that Dr. Stuart, who was sailing on the 12th could take up this whole matter with the administrative committee over there and Mrs. Frame and other individuals. It was our thought that if they had anything to express to us they would express it in a cablegram. That word could not come to us before the middle of June. In the meantime sometime between the first and the middle of June, I thought this joint committee might meet. Mrs. Boyd, being away all through May would be unable to be present at any meetings before June. I was not aware, except through your telegram, that Mrs. Roys would not serve. I had a letter from her secretary before I left home saying that if the meetings of this committee would be held before the middle of June, she would be glad to serve. So I had not thought it necessary to make any other appointment. On reading her letter to you I see that it is desirable to substitute someone else and of course you are the only other one available whom I would consider appointing. You are hereby appointed.

x) I had not said "I would not serve" I merely asked if it would not be possible for Mrs. Lee to serve. m.m.A.
x) "I would not serve" to make for

It was my thought and Mrs. Boyd concurred in it, that a meeting of the Yenching College Committee would need to be called and I still think that it is not only desirable, but I should say imperative that that be done to make the change proposed in our plan of administration. Mrs. Boyd and I had thought that sometime after the middle of June this meeting should be called. I note that one of your letters makes the suggestion of a date early in the week of June 17th. That would be agreeable to me. It would be the only time in June that I could attend the meeting. Any time that week

1113

I could go. I should prefer to have it on Tuesday or Wednesday, though I could arrange to go for a meeting on any other day if necessary. I made some effort to find out what time the sub-committee of the cooperating committee would be meeting but could get no satisfactory information. Perhaps you could find out through Miss Hodge who I believe, is the chairman of the committee.

I am exceedingly relieved to know that you have written Mrs. Frame about this proposition of the Boyds and all that is involved in it. I am hoping that your letter will reach her even before Dr. Stuart arrives or at least before he has opportunity to impart the information.

It is not only my thought that a meeting of the whole committee is necessary for this action, but that the matter should be referred to constituent boards. I think they have a right to express themselves about it. The by-laws were submitted to our board when they were asked to consider participation and I think would expect to have something to say about so radical a change as the one proposed. Being quite certain of this I presented the whole matter to our foreign department when we were in session in Kansas City. It was not possible, the way the matter now stands, to get any action but the way is prepared to get a correspondence vote which I am quite sure will be favorable, though the women are a little hesitant about handing our money over to a board of men. They would agree to it in case we were to have a fair representation of women on the board of trustees, and only so. (You see, Mrs. Lee, while the women of your church and the Presbyterian Church and perhaps some others, are moving in one direction, we seem to be still traveling in the opposite one. There is fine cooperation between our Women's Board and the General Board, and we hope that it may extend even further than it has. At the same time at this general conference legislation was enacted giving our society greater autonomy than we had ever yet enjoyed., Up to this time our appropriations and our candidates were approved by the Board of Foreign Missions. Now that has been made unnecessary so that we are absolutely autonomous. We asked to have written into this new legislation, provision for a joint committee of the board and the society to consider matters of common concern in the interest of better cooperation.)

I must beg to differ with the Board of Trustees in their conclusion that it is unnecessary for this joint committee to meet until after the Yenching College Committee has met. I think it will make our way much clearer if we can have some work done by that joint committee first, bringing to us ~~any~~ very definite and concrete terms just what would be involved in this change. We should know before we take action what reorganization in the board of trustees would be made. I will write to Mr. Garside expressing my opinion about that matter.

I think I have covered all of the most important points in your letters. There is such a multitude of things to do that I am cutting the corners just now.

Very sincerely yours,

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

I am very glad to have through your letter to Mrs. Williams that your love letter is letter. I have been quite concerned about it, and have thought many times of inquiring about it, but I have had no time for correspondence for some weeks.

May 19, 1928

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

Dear Mrs. Avann:

I am glad indeed to have your letter of May 17 this morning. I can imagine how utterly submerged you were while in Kansas City but I was really feeling quite orphaned because it seemed impossible to communicate with you or at least to hear from you.

I am very interested to discover that your thought as to the method of procedure in regard to the Boyd gift is the same that mine was in the beginning. I have more recently been feeling the Yenching Committee could perhaps officially accept the gift by correspondence vote, leaving the details of changes involved to be worked out later. As I wrote you and Mrs. Boyd, I discover nothing in the By-Laws of either the Yenching Committee or the Trustees that would make the acceptance of the gift on the conditions named impossible.

You probably have had in the minutes from the University office a copy of the letter Mr. and Mrs. Boyd sent to Dr. Stuart under date of April 23d. As it may save you hunting for it I am, however, enclosing a copy of that letter. I had the copies made that I might send one to Mrs. Frame. You will note that the first condition that the total \$400,000 named as the objective in this campaign be raised by July 1st otherwise the Boyds will give only a proportionate share of the \$90,000 they suggest giving for the gymnasium. You have probably had from Mr. Wanamaker the same letter I have under date of May 17 calling our attention to this condition and asking the active help of all the members of the Yenching College Committee in securing the \$37,000 which will still need to be raised if we accept the Boyd gift on the conditions named.

The third condition names by Mr. and Mrs. Boyd is "that the annual deficit for current expenses of Yenching College shall be assumed and paid by Peking University so that the Woman's Committee of Yenching shall not be responsible for raising this annual deficit." They then speak of their hope that the administration of the Men's and Woman's Colleges can be unified but distinctly state that such unification is not laid down as a condition.

My understanding is that the Trustees, or at least the

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Mrs. J.M.A. -- 2

Trustees in consultation with Dr. Stuart, have definitely agreed to assume the annual deficit of the Woman's College for current expenses in case the Yenching College Committee accepts the Boyd's offer of \$90,000 toward the campaign funds. If this understanding is correct, I think we of the Yenching Committee could accept the gift by correspondence vote and leave the discussion of detailed changes in organization at this end and in China to a later date.

I asked Mrs. Roys in a recent letter to her whether this would not seem to her a suitable method of procedure and her reply is as follows:-

"I do not see any reason for a change in the By-Laws of the Yenching College Committee before we are competent to accept the offer of Mr. and Mrs. Boyd under the conditions named by them in regard to the gift for the gymnasium. The provision that the budget for current expenses must be presented to the Trustees through the Yenching College Committee seems to me quite sufficient to cover all that is necessary before our acceptance of the gift of Mr. and Mrs. Boyd.

I quite agree with you that a correspondence vote of acceptance by the Yenching Committee would meet the needs, and if you wish to have your secretary record my affirmative vote, it will save the necessity of submitting the question to my office. Like you I deprecate the time which has elapsed since the proposal by Mr. and Mrs. Boyd and action of the Yenching Committee, but I feel both of them understand that this was in no sense indicative of lack of appreciation."

Please let me know as soon as you can whether you still feel that we should call a meeting of the full Committee in June. If you do I will immediately send out the call for that meeting and I think the best date is Wednesday, June 20. At the same time I will do my best to secure a meeting of the Committee of Four on the preceding Monday or Tuesday so that we may have some definite suggestions to bring to the Yenching Committee. If you think that it will meet the immediate need for us to accept the Boyd gift on the conditions named by correspondence vote, the work of the Committee of Four and the consideration of changes involved by the Yenching College Committee could perhaps be left until later. Possibly we could call the fall meeting of the Committee for an earlier date than November and thus avoid the necessity of a special meeting of the full Committee. Postponement of the meeting would give us more time to hear from China. Dr. Stuart will probably reach Peking, unless war conditions prevent, in time for some conference with Mrs. Frame and the administrative committee and a cable message to us by June 20. A cablegram is, however, a poor means of presenting questions as to detailed changes in administration. I feel strongly that we must as a Committee act in the main matter of acceptance without much more delay. I am not sure however that we will be quite ready for consideration of details by June 20.

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Mrs. J.M.A. -- 3

I am exceedingly interested in what you write of the autonomy of the W.F.M.S. and I agree with you that changes considered by the Yenching College Committee should eventually be presented to the cooperating boards. Perhaps this necessity is a reason for pushing the matter without much delay now. I have tried to get a decision as to a date for the special meeting of the Cooperating Committee but have not so far succeeded.

Affectionately yours,

(Mrs. Lucius O. Lee)

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June 5, 1928

Mrs. J. M. Avann
Mrs. Charles K. Roys

Dear Friends:

This morning brings me a cablegram from Peking, which being decoded reads: "Writing fully. Await letter before acting. Do not approve of the proposal. Faculty." I think this must refer to the proposal that the financing of the Woman's College be merged into that of the University and be in reply to the letter that I wrote Mrs. Frame on May 3d. The first part of that letter discussed other matters but in it I did write of the proposed gift of Mr. and Mrs. Boyd and the conditions laid down by them. That you may understand just what was written, I enclose copy of that part of my letter of May 3d.

If I interpret the meaning of this cablegram aright, we are asked to take no action until we can receive letters from the field. That we can hardly hope to do before July. Is it then worthwhile for us to go ahead with plans for a June meeting of the Yenching Committee? Would it not be better for us to wait until we can have before us the letter referred to in the "writing fully" of the cablegram and also letters written after Dr. Stuart reaches Peking and he and Mrs. Frame and the others have had an opportunity to talk? The decision as to just when we should meet -- if we decide against a June meeting, can probably be left till later. But please, both of you, let me know at once whether you think we should call off the June 18th meeting. I will not write to other members of the Committee until I have heard from you.

I shall be going to New York anyhow for the meeting of the Cooperating Committee on June 20, so I could share in a meeting of the Committee of Four if it seems wise to get that group together at the present time on June 18 or thereabouts.

Very cordially yours,

(Mrs. Lucius O. Lee)

L:S

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Northwestern Branch

CORRESPONDING SECRETARIES

MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.

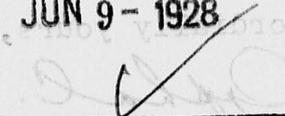
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MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.

JUN 9 - 1928

June 7, 1928.

Ans. 

Dear Mrs. Lee:

Your letter to Mrs. Roys and me under date of June 5th has just come. Evidently the cable is in reply to your letter of May 3rd and it is quite certain I think, that Dr. Stuart had not yet arrived. At least it would seem to me that he had not had time to get there. I believe he sailed on May 12th. As I think a second time about this I am not at all certain that he had not had time to be there. Of course whether they had conferred about the matter and the cable was sent on the basis of all the light that the letter and Dr. Stuart could throw upon it, we cannot be sure. I do think, however, that we have no right to act until they have had an opportunity to say what they want to say about it. Our thought was that they could have sufficient information from Dr. Stuart to enable them to express their thought about the proposition and put it into a cable. This cable indicates that they are not doing that, but that they want to discuss the matter before a decision is reached. I am certainly decidedly in favor of waiting until we hear, and I think the meeting for June 18th would better be called off for I feel quite sure we will not have the letter by that time. I do not really see now how we can get a meeting before July 1st though it is possible I suppose, to get that letter if it comes through undelayed and as promptly as mail sometimes does, before the last day of June. I am wondering whether, under the circumstances the Boyds would extend the time. I think we must consider very carefully before we allow our decision to come too late to claim the gift. There is nothing in your letter to indicate that the decision must be reached by July 1st. They will get that information from Dr. Stuart however, and we may hear again from them unless they feel absolutely sure that we will get the letter in time to reach a conclusion by the limit of the time.

If there is no possibility of getting the limit of time extended then I am thinking we ought by some means get another word from them, perhaps by asking for it in a cable. Perhaps when you are in New York on the 20th you can work all this out between those of you who will be there. Perhaps you might be able to get a conference with Mrs. Roys and Mrs. Boyd, and Mr. Garside and others.

If it were not for the gift and our having to decide on that account I should certainly feel much more happy about it all to wait until Mrs. Frame is here, but that, of course, is out of the question.

You will see without my calling attention to the fact, that I have really been thinking as I write and my letter is

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Northwestern Bank

not written at the conclusion of my thinking, but I will let it go. I am sure you will see what my conclusion is. On the basis of what you hear from Mrs. Roys you will know how to proceed.

Very cordially yours,

Ophelia C. Avram

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

Your letter to Mrs. Roys and me under date of June 27th has just come. Evidently the cable is in reply to your letter of May 29th and it is quite certain I think that Dr. Stuart had not yet arrived. At least it would seem to me that he had not had time to get there. I believe he sailed on May 28th. As I think a special time about this I am not at all certain that he had not had time to be there. Of course whether they had conferred about the matter and the cable was sent on the basis of all the light that the letter and Dr. Stuart could throw upon it, we cannot be sure. I do think, however, that we have no right to get mail if they have had an opportunity to say what they want to say about it. Our thought was that they could have sufficient information from Dr. Stuart to enable them to express their thoughts about the proposition and put it into a cable. This cable indicates that they are not doing that, but that they want to discuss the matter before a decision is reached. I am certainly decidedly in favor of waiting until we hear, and I think the meeting for June 1st would better be called off for I feel quite sure we will not have the letter by that time. I do not really see how we can get a meeting before July 1st though it is possible I suppose, to get that letter if it comes through undelayed and as promptly as mail sometimes does, before the last day of June. I am wondering whether, under the circumstances the boys would extend the time. I think we must consider very carefully before we allow our decision to come too late to claim the gift. There is nothing in your letter to indicate that the decision must be reached by July 1st. They will get that information from Dr. Stuart however, and we may hear again from them unless they feel absolutely sure that we will get the letter in time to reach a conclusion by the limit of the time.

If there is no possibility of getting the limit of time extended then I am thinking we ought by some means get another word from them, perhaps by asking for it in a cable. Perhaps when you are in New York on the 30th you can work all this out between those of you who will be there. Perhaps you might be able to get a conference with Mrs. Roys and Mrs. Boyd, and Mr. Garbide and others.

If it were not for the gift and our having to decide on that account I should certainly feel much more happy about it all to wait until Mrs. Frame is here, but that, of course, is one of the questions.

You will see without my calling attention to the fact, that I have really been thinking as I write and my letter is

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Committee of Yenching College for Women

14 Beacon Street, Boston, Mass.

June 12, 1928

Mrs. J. M. Avann
Mrs. Charles K. Roys
Mrs. William Boyd

Dear Friends:

As I have thought further in regard to the conditions laid down by Mr. and Mrs. Boyd respecting their proposed gift it has seemed to me that we need not necessarily wait to get a policy in regard to new methods of financing and managing the Woman's College worked out before we accept the gift. The condition named by Mr. and Mrs. Boyd is that the University Trustees agree to meet the annual financial deficit for current expenses in the Woman's College. It is true they say that the sooner the whole institution can be managed as one the better pleased they will be, but they do not name such a change as a condition on the acceptance of which they will make the gift. The thought that has been coming to me is that if the Trustees will agree to allocate approximately \$6,000 or better still a percentage of the income on undesignated endowment funds each year to the Woman's College, the condition named by the Boyds will have been met.

We know that the University has received or is to receive a total of \$1,500,000 from the Hall Estate alone. My understanding is that no conditions have been laid down as to the use that shall be made as to the income of this endowment. I this morning again had a little talk with Miss Miner and she reiterated what she said before leaving for Jerusalem to the effect that she felt sure that at least one of the Trustees of the Hall Estate knew or and was interested in the Woman's College and expected that the Woman's College would have its share of benefit from the endowment fund. My present thought is that if the Sub-committee meeting is held next Monday or Tuesday, we can make this specific suggestion to the two men Trustees, and if they agree to it, the Trustees will doubtless agree. If we should reach an agreement on this point, I see no reason why the Yenching College Committee cannot officially through correspondence vote accept the conditional gift from Mr. and Mrs. Boyd, details

1121

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as to changes in management or method of financing on the field to be left for further correspondence and discussion at a later meeting.

Won't you, each one, if you can find a minute of time, let me know whether you agree with the thought herein expressed?

Cordially yours,

(Mrs. Lucius O. Lee)

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Northwestern Branch

CORRESPONDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.



RECEIVED
FOREIGN DEPARTMENT

JUN 19 1928

June 15, 1928.

Ans.

June 20

Dear Mrs. Lee:

Your letter to Mrs. Roys and Mrs. Williamson and me came a day or two ago. We are right in the midst of our commencement activities which accounts for the fact that I have not replied a bit earlier.

I think you are probably right that there is a way of handling this matter of the Boyd gift without considering the rather radical change that we have been having in mind as necessary. At least I would hope that the Boyds would accept your suggestion as satisfactory. If the two men on the joint committee are willing to accept that responsibility of providing for the deficit of Yenching College Committee and are willing to put it up to the trustees, I see no reason why we should object. Of course it would mean that they would have to call the executive committee at least, and get its sanction of that plan between now and the first of July. I hope that Mr. Garside has called a meeting of the joint committee for an early date next week. I shall be very anxious indeed to hear about what is done at the meeting, and I am sure you will communicate as early as possible to me whether the men on the joint committee are favorable to the proposition.

I have not time to write further just now and this is all that is necessary, I think.

Very cordially yours,

Joseph C. Avann

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

1123

June 20, 1928

Mrs. J. M. Avann
Mrs. O. R. Williamson

Dear Friends:

I reached home from New York late last night about 11 o'clock and on getting to the office this morning find your letters of June 15. Our office was closed on Monday because it was Bunker Hill Day, a local holiday but one of great importance to Bostonians

The joint committee met Monday afternoon as planned at 150 Fifth Avenue. Mrs. Boyd and I were the only women present. The men were Dr. Eric North, Mr. Warner, Mr. Carside and Mr. Evans came in a little after we had got started. Mr. Carside was asked to act as secretary and agreed to shape up such findings as the committee was able to make and send to me for comment or suggestion before distributing them. You will not be surprised to know that the sentiment of the meeting was strongly in favor of definite action looking toward one budget and one administration for the entire university. Mrs. Boyd made it clear that she hoped the Woman's College could be continued as a separate entity, that is be recognized as one of the Woman's Colleges, but she said that both she and Mr. Boyd wanted something more than an agreement on the part of the Trustees to pay over a certain sum annually to the Woman's College treasury.

I send you this note simply as a preliminary and will send the minutes of the meeting as soon as I can after they come to me. Mrs. Boyd said, what she had already made clear, that they were willing to extend the time beyond July 15 if that is necessary. All recognize the desirability of seeing what the faculty has to say before definite plans are shaped.

This note is unsatisfactory but will at least let you know that I recognize your desire to hear from the meeting.

Affectionately yours,

(Mrs. Lucius O. Lee)

L:S

1124

June 29, 1928

Mrs. J. M. Avann
Mrs. Charles K. Roys
Mrs. O. R. Williamson

Dear Friends:

A cablegram came yesterday from Peking which reads as follows:- "See no reason to alter policy. After consulting with President of the University think it would be very unwise to hurry. Cannot too strongly urge on you the necessity of delaying action until you hear further. (Signed) Stahl."

This message has troubled me not a little and as I seemed yesterday unable to see just what should be said, I waited until this morning. Today I am writing Mrs. Boyd as you will see by the enclosed copy. If any of you feel that a further word should go to Mrs. Boyd, won't you please write or telegraph her at once. The urgency of course is because of the Boyd's proposed gift to the campaign which is theoretically at least closing on July 1st.

I had quite a little talk with Mrs. Boyd when I was in New York on June 18 and she told me what Mrs. Avann at least probably already knows, that another one of the union colleges for women has presented urgent requests to the Boyds for a large gift. Mrs. Boyd said quite frankly to me that if Yenching did not feel able to accept their gift on the terms named, she and Mr. Boyd would feel that the money should go to this other college which, I think, is Isabella Thoburn. She reiterated, however, that they stood by their offer to Yenching, and as you know, they have already agreed to extend their time until September. If they are willing to let the matter rest for the present, as I so earnestly hope they will be, we should I think arrange for a meeting of the Yenching College Committee as early in September as is feasible. Do you agree with me in thinking that we should try to get a meeting at which Mrs. Frame can be present? Mt. Holyoke College opens as I remember on or about September 20 but President Woolley hopes Mrs. Frame can be on hand by or very soon after September 10. Do you think we should very soon fix at least tentatively upon a date in September for this meeting? It would be well for people to have such a meeting in mind rather early if one is to be held. As a suggestion on which we may begin, what do you think of Thursday, September 6?

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As I said, I hope that if any of you wish to supplement what I have said to Mrs. Boyd you will write her at once.

Faithfully yours,

(Mrs. Lucius O. Lee)

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Northwestern Branch

PENDING SECRETARIES
MISS E. L. SINCLAIR
328 SOUTH DOUGLAS AVENUE
SPRINGFIELD, ILL., U. S. A.

MRS. J. M. AVANN
4949 INDIANA AVENUE
CHICAGO, ILL., U. S. A.



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FOREIGN DEPARTMENT

July 6, 1928.

JUL 9 1928

Ans. Aug 6

Dear Mrs. Lee:

I have had your three letters recently. One of them came just as I was leaving for Winona to be gone a week and the others came just before the Fourth and I have had no opportunity to reply until now and now I note in your letter to Mrs. Boyd that you have already gone on your vacation. I will send my letter however, and it may be forwarded if you are getting any business mail.

I have not had time as yet to study the document concerning the cooperating committee. I will do so as soon as I can and return the document to you.

We certainly are in an awkward situation with regard to the Boyd gift. I am glad that they are willing to hold the matter open until September and my desire is that we shall have a meeting of the committee just as soon as we can have a conference with Mrs. Frame. I would not be willing to have anything done until after some of us can talk with her. Even if she could not come to the meeting that could be accomplished. You do not say that the Boyds have set any time in September. I think we should find out definitely whether they will be willing to wait until we can confer with Mrs. Frame and then have a meeting. Your suggestion for the 6th of September would suit me all right providing Mrs. Frame will be in the country by that time. There is probably some way to find out just when she will arrive and perhaps if she knows the situation she would be willing to come a few days earlier than otherwise. If you do not have her summer address doubtless it can be secured from Mt. Holyoke.

I had quite a little Chinese mail today and among the letters was a long one from my niece. I shall want to share it with you some time before the meeting. The letter indicates that there is the strongest possible opposition to the proposition to merge the finances of our college and the university. She says that a letter representing the thought of the faculty of the Woman's College was leaving on the same mail that brought hers and that several of the members of the faculty had added notes to that letter. She chose not to add one since she had nothing new or different, but wrote copiously to me about the whole affair. She has given me permission to use the letter within the committee and I shall want you to see it.

I suppose you will have copies of the letter made for the members of the committee. I shall be very anxious to see just what they have to say and how they say it.

1127

The Boyds may think since we have this letter which represents the thought of the faculty that we might come to a conclusion about their gift. However, as Mrs. Frame is going to be here so soon it seems much fairer to me to allow her to speak for herself, especially since Dr. Stuart was here to do that so recently. It is doubtless through his influence that the Boyds have taken the position that they have with regard to the matter.

I hope you will have a delightful rest up in Vermont. Mother and I have settled down here for the summer we think. At least we have no other plan now. There are lots of things I have always wanted to do and see here in Chicago and this will furnish a good opportunity.

Affectionately yours,

Alpha C. Aram

Mrs. L. O. Lee,
14 Beacon St.,
Boston, Mass.

1128

October 8, 1928

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

Dear Mrs. Avann:

As you are, I suppose, now in California I am passing on to Mrs. Williamson a question which I would naturally send to you if you could be quickly reached. The question is propounded in the letter to Mrs. Williamson, copy of which I enclose.

Though the full correspondence between Mr. Bowman and Mr. Wannamaker goes to her and not to you, I think what I have said is sufficient to put the matter before you. Will you, if you can at all find time, please let me know whether you think there is any justice or fitness in this suggestion that Mrs. Gamble's \$10,000 gift for endowment be counted as a part of the campaign receipts? His argument that it may be so counted is, of course, based on the fact that some \$74,000 must yet be raised, and that it is quite as much to the interests of the Woman's College as to any part of the institution that the total goal be met.

I hope you are having a good time and not having to work too hard.

Ever affectionately yours,

(Mrs. Lucius O. Lee)

Enc.
L:S

1129

December 19, 1928

Dear Mrs. Avann:

Following my conversation last Thursday with Mrs. Williamson and Miss Clark, after a conference with Mr. Wannamaker here today, we have thought it wise to come to Chicago on January 20th for fourteen days. What we would like to do would be to reach the Friends of China Society through Mrs. Bush (whom I did not reach by telephone when I was in Chicago), the Princeton group, the information for which we have here in the office, and the Wellesley and Smith groups of which we know very little here.

What we plan to do would be to have Professor William Hung, who is now an exchange professor at Harvard, come with us and speak at a meeting to be arranged through Mrs. Bush and others of the Friends of China at some luncheon or dinner that would fit thoroughly into their method and program. We should also like him to speak to the Wellesley and Smith groups at some luncheon and to the Princeton group. It would also be well to get before as many women's missionary societies of metropolitan Chicago as is possible. We want to get in touch with all groups who have the money and influence to help us as our future plans develop. The object of our visit there would be for information, encouragement, and a statement of our case as we now stand, with the sincere purpose of thanking all those who have helped us so generously in past times and without seeking from them further gifts at the present time, to make new friends for the institution and, as we present our program, if any of these new friends should wish to help us in the development of this program, to talk with them about it.

Mr. Wannamaker and myself have gone over this matter very carefully this morning and I am writing to ask you to confer with Mrs. Williamson and Miss Clark and ascertain whether or not this would be a convenient time for you as well as for us. I would appreciate as early a reply as we can have because we wish to make our plans for the next six months beginning January first. I trust you may be able to let us know about it before that time.

Wishing you all kinds of Christmas joy, I am

Most sincerely,

Mrs. J. M. Avann
4949 Indiana Avenue
Chicago, Illinois

P.S. We have succeeded in obtaining the full amount for our campaign.

CEJ:BB

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